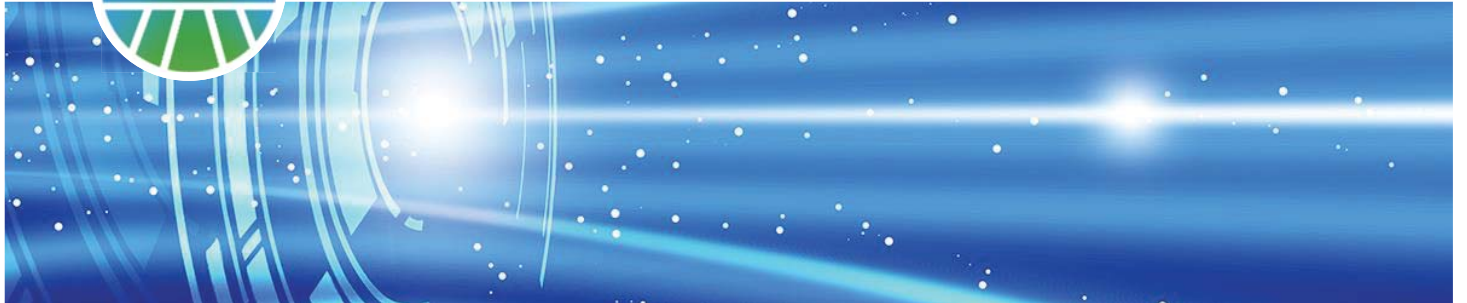


# Ruolo della Digital Transformation in SNAM all'interno di TEC (Tomorrow's Energy Company)



*Luigi De Bortoli*

Assomineraria Workshop - Trasformazione digitale: Opportunità e strumenti  
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## SNAM: Europe's largest gas infrastructure player



### € 20.3 bn

Regulated Asset Base in Italy. High-pressure transport network, storage sites and LNG terminals

### € 22.5 bn

RAB including associates

### Consolidated experience

in developing and managing complex projects

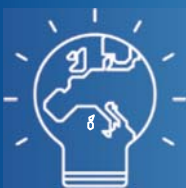
### € 5.2 bn

CAPEX in large-scale and long-term projects in the period 2017-2021

### Presence throughout Europe with our associates



\* transaction to be concluded by the end of the year



With a market capitalization of € ~13 bn and an EV of € ~24 bn, Snam is one of Europe's main energy players



## Natural gas advantages



### Availability

- Abundance of resources
- Well developed gas infrastructure



### Environmental sustainability

- The quickest and cheapest route to decarbonisation
- The quickest and cheapest route to reducing urban pollution



### Efficiency

- Limited additional infrastructure requirements

## Technological developments supporting its adoption



- **CNG vehicles** (compressed natural gas) as immediate available solution to reduce urban pollution
- Growth expected in Italy following adoption of the **DAFI** (EU Directive on Alternative Fuels)

- **Small Scale LNG** (small-scale liquefied natural gas) as efficient and cheap solution to reduce emissions in the maritime sector and in heavy-duty transportation and to replace more polluting fuels
- Compliant with DAFI and IMO regulations



- **Biomethane** as CO<sub>2</sub> neutral renewable source, using existing infrastructures

- **Energy efficiency** for enterprises, public administrations and private buildings
- **Gas Heat Pumps (GHP)** aimed at increasing efficiency and promote the use of renewables in air conditioning



# Why focus on digital and why now?



Digital is a key enabler of a **more sustainable** gas network...

...**More efficient** than ever (cheaper for final users)

...**More flexible and cleaner** (better able to integrate and support RES)

...**Safer** (with a zero-leakage ambition)

We are pursuing this target through our TEC program and the upgrade of infrastructure and corporate services

## TEN – Key Projects: Smart Gas

Snam's asset management system (Smart Gas) integrates in a single platform all operations processes required throughout the entire assets life cycle



*Increase of efficiency*



*Innovation of the way of working*



*Digitalization of processes for a safer network*



**Work order assignment**  
also in real time if necessary



**From home to the plants**  
Mobile device usage allows the workers to go straight from home to the plants



**Cartography**  
Display assets on cartography and navigation system  
Information sharing during emergencies



**Regulation, safety norms and training material**  
Examination of regulations, safety requirements, etc.



**Social functions (e-mail/ etc.)**  
Access to e-mail and internet to enable instant messaging and video conference



**Connection to on-field equipment**  
Use of mobile applications to connect and receive data from on-field assets



**Augmented reality and 3D functionality**  
Display the 3D pipelines paths and the location of other relevant assets



**Field data collection and failures/ anomalies reporting**  
Input of the Engineering of Maintenance

## TEN – Key Projects: Dafne

In order to capture new regulatory incentives, Snam applied state-of-the-art AI and machine learning techniques to forecast gas delivery



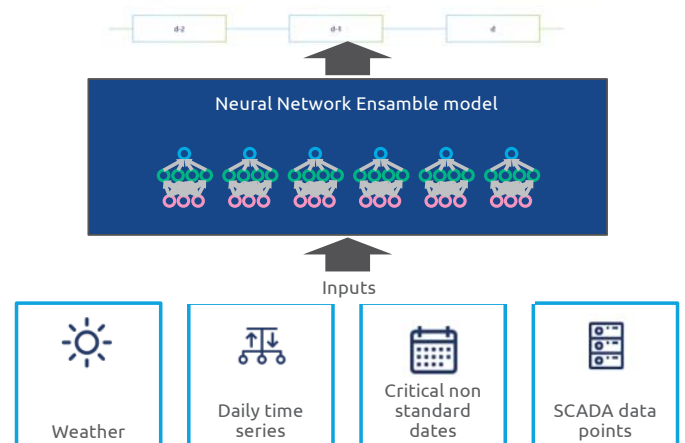
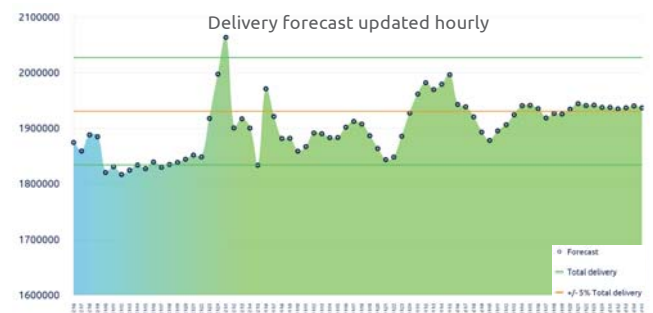
Key new model features: Machine Learning & Neural Networks

- More than 2.500 variables are taken as input
- 6 different neural network characterized by different input variables & network structures
- Forecasting model is a dynamic ensemble of all different neural networks



Key results

- >20% improvement in Mean Absolute Percentage Error on thermic year 2017-2018
- 5 M € incentives earned



## TEN - Key Projects: David

One single dashboard to monitor turbocharger state, key technical parameters, deep-dive on historical trends and real time alerts



Reduction of emissions and fuel gas consumed by TCs

- Minimize future CO<sub>2</sub> emission costs



Asset preservation and maintenance cost reduction

- Reduction of start/stop cycles and operations outside optimal conditions
- Reduction of un-planned maintenance costs and downtime periods

End to end security



Machine Learning Enablement

Visual analytics engine

Big Data platform

